MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (MoU) is made between

- (1) Port of Helsinki (Port of Helsinki Ltd), a company registered under the laws of the Republic of Finland, registry code: 2630555-8, address: P.O. Box 197, FI-00141 Helsinki,
- (2) Port of Tallinn (AS Tallinna Sadam), a company registered under the laws of the Republic of Estonia, registry code: 10137319, address: Sadama 25, 15051 Tallinn,
- (3) AS Tallink Grupp, a company registered under the laws of the Republic of Estonia, registry code: 10238429, address: Sadama 5, 10111 Tallinn
- (4) Viking Line Abp, a company registered under the laws of the Republic of Finland, registry code: 0144983-8, address: Norragatan 4, PB 166, AX-22101 Mariehamn, Åland,
- (5) Rederi AB Eckerö, a company registered under the laws of the Republic of Finland, registry code: 0967682-4, Torggatan 2, PB 158, AX-22101 Mariehamn, Åland,
- (6) City of Tallinn, address: Vabaduse väljak 7, 15199, Tallinn,
- (7) City of Helsinki address: Pohjoisesplanadi 11-13, 00170, Helsinki,
- (8) Ministry of Climate, Estonia, registry code: 70001231, address: Suur-Ameerika 1, 10122, Tallinn.

(each party also referred to as **"Founding Partner"** and the parties together referred to as the **"Founding Partners"**)

"Partner(s)" of the project consist of Founding Partners and other Partners, that have joined the project at later stage

The Founding Partners make note, that the Finnish Ministry of Transport and Communications have expressed their strong support for the founding of the FIN-EST Green Corridor.

The parties wish to set a common approach:

- This MoU sets out the principles which will guide the initiatives and activities of the FIN-EST Green Corridor (GC) between Tallinn (incl. Muuga harbour) and Helsinki (incl. Vuosaari harbour).
- The Founding Partners participating in the GC are involved in FIN-EST Green Corridor roadmaps of activities, management of confirmed projects and implementation for the continuous development toward the Green Corridor. They are committed to the sustainability mission of FIN-EST Green Corridor and will work together to accelerate the achievements towards stated objectives.
- The general goal of the GC is to accelerate the continuous transition towards a climate neutral and sustainable customer journey for both passengers and cargo on the sea route between the cities of Tallinn and Helsinki.
- Examples of desired outcomes of the GC-project include (but are not limited to):
 - roadmap towards Climate neutrality by activities of the partners
 - more sustainable passenger and cargo unit traffic
 - \circ $\,$ increased sustainable imago of the destinations and operations towards the growth of future tourist streams
 - Joint communication of the initiatives and joint roadmaps
 - Increased joint partnership with relevant funding solutions in cooperation with EU-, NATO, Enterprise Estonia (EAS)/Business Finland and similar public and private institutions.
 - Increased joint partnership with scientific and applied studies institutions with the aim to increased funding towards maritime issues into green transitions.
- The FIN-EST GC will act as an umbrella under which the initiatives and actions under three categories are gathered:
 - Partners individual projects
 - Joint projects between Partners

- Sharing of information and best practices between Partners
- The Founding Partners aim jointly to seek and apply for EU and other public/private cofunding for the partnership projects of the Green Corridor.
- The Founding partners analyze the application to join main initiatives of maritime green corridors such as Global Maritime Forum.
- The GCs Founding Partners act as founding and core members of the project, and other stakeholders may be welcomed as partners and/or associates in the GC when there is a united consensus between all Founding Partners. The acceptance of new members is not limited. Other stakeholder may include academic-, municipal-, state-, as well as similar relevant entities.
- The FIN-EST Green Corridor general project is supervised through a steering group consisting of the CEOs/relevant senior executive level representatives of the Founding Partners. Working groups are formed to plan and execute the activities according to the general mission and structure of the GC.
- The Founding Partners agree to coordinate all GC joint general project communication within agreed scope and channels. The Founding Partners may agree in consensus to amend this Memorandum of Understanding,
- This Memorandum of Understanding will remain in effect as long as the Founding Partners agree in consensus that the mission and goals towards the sustainable future of the Fin-Est GC will be best achieved in co-operation and acting together.
- Each Partner shall have the right to withdraw from the partnership with immediate effect from sending a written notice to the other Partners.

Port of Tallinn	Port of Helsinki
 Valdo Kalm	Ville Haapasaari
CEO	CEO
Tallink Grupp	Viking Line
Paavo Nõgene	Jan Hanses
CEO	CEO
Rederi AB Eckerö	
Björn Blomqvist CEO	
City of Tallinn	City of Helsinki
Mihhail Kõlvart	Juhana Vartiainen
Mayor	Mayor
Ministry of Climate, Estonia	

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Kaupo Läänerand

Deputy Secretary General for Maritime and Water Affairs

Appendix I

The initial proposed GC co-operational structure to form the roadmap of activities and projects:

- Each Founding Partner names their representative to the "**Steering Group**". Members of the Steering Group are representatives of Partners at executive level. Steering Groups and Workings groups are following strictly the anti-corruption and competition law of the EU.
 - The Steering Group takes decisions on a strategic level according to the general mission and goal of Fin-Est GC. Steering Group will agree about roadmaps and projects.
- Each Partner names their representative to the proposed different "Working groups". Members of the working groups are representing and acting on behalf of the Partner at managerial level.
 - \circ $\,$ The Working Group is also the sparring partner for the project implementation teams.
- To coordinate the work in the Green Corridor between the Working Groups, an **Administrative Workgroup** (AWG) will be appointed by the Steering Group. The AWG prepares the Steering Group's decisions together with the Working Groups.